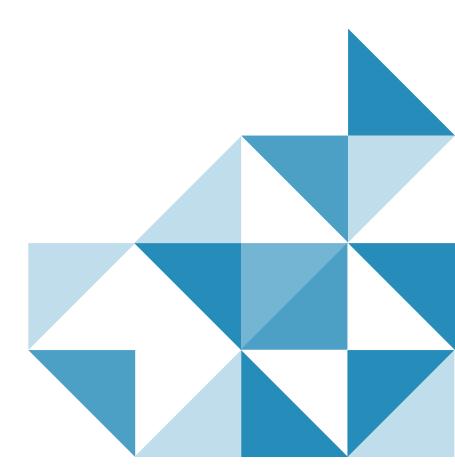


## **Preliminary Full Year Results**

Year to 31 December 2015



#### The Business

- Well-established international specialist technology and services group
  - high performance instrumentation, machinery and aftermarket services
  - . market-leading expertise
  - . reputation for high service levels
- Two operating divisions
  - . Packaging Machinery
  - . Instrumentation & Tobacco Machinery
- International presence over 90% of sales are non-UK
- Target market sectors are nutrition, beverages, healthcare, pharmaceutical & tobacco
- Emphasis on product development and achieving growth in emerging markets





### **Results: Operational Key Points**

- Results in line with management expectations
- Disposal of analytical services business completed in May 2015 following strategic review
- Instrumentation & Tobacco Machinery division affected by continuing challenging market conditions
- Packaging Machinery division continued to progress with significantly improved sales and profitability
- Continuing focus on product development across both divisions and standardisation of product portfolio
- Ongoing penetration of target market sectors and geographic regions



## Results: Financial Key Points – continuing operations

- Sales of £87.0m (2014: £87.4m)
- Underlying PBT of £3.8m (2014: £5.3m)
- Underlying of EPS of 15.1p (2014: 22.4p)
- Loss from discontinued operations of £5.8m (2014: £3.6m)
- Net debt of £3.2m (Dec 2014: £2.1m)
- Proposed final dividend of 1.5p per share (2014: 3.0p), taking total to 4.0p per share (2014: 5.5p)



#### Financial Review: Income Statement

|  | 2015    | 2014   |
|--|---------|--------|
|  | £m      | £m     |
| Sales  | 87.0    | 87.4   |
| Underlying operating profit*                     | 4.0     | 5.4    |
| Non-underlying items                             | (1.1)   | (1.2)  |
| Operating profit                                 | 2.9     | 4.2    |
| Net interest expense                             | (0.9)   | (0.3)  |
| Profit before tax                                | 2.0     | 3.9    |
| Taxation   | (0.3)   | (0.6)  |
| Profit for the period from continuing operations | 1.7     | 3.3    |
| Discontinued operations                          | (5.8)   | (3.6)  |
| Loss for the period                              | (4.1)   | (0.3)  |
| Underlying EPS*                                  | 15.1p   | 22.4p  |
| Basic EPS  | (20.9)p | (1.3)p |

- Sales within Packaging Machinery up 26% supported by strong opening order book; I&TM sales down by 23% arising from continued weak market conditions
- Significantly improved performance in Packaging Machinery but within Instrumentation & Tobacco Machinery reduced sales, competitive pricing and strength of sterling resulted in lower profitability
- Non-underlying items include pension administration costs (£0.9m), reorganisation costs (£0.4m), profit on sale of surplus property (£0.2m)
- Underlying net interest of £0.2m; balance is pensions related (£0.7m; treated as non-underlying)
- Taxation rate of 24% on underlying profits (2014: 17%)

<sup>\*</sup> Before non-underlying items



#### **Financial Review: Cash Flows**

|                                      | 2015<br>£m | 2014<br>£m |
|--------------------------------------|------------|------------|
| Cash flows from operating activities | 3.6        | (0.5)      |
| Cash flows from investing activities | (2.7)      | (4.8)      |
| Cash flows from financing activities | (1.5)      | (1.5)      |
| Net cash flows                       | (0.6)      | (6.8)      |
| Opening net (debt)/funds             | (2.1)      | 5.2        |
| Exchange                             | (0.5)      | (0.5)      |
| Closing net debt                     | (3.2)      | (2.1)      |

- Cash flows from operating activities:
  - . £0.4m working capital decrease
  - £1.9m pension deficit payments
  - . £0.4m reorganisation costs
  - . £1.2m cash used in discontinued operations
  - . £0.1m tax paid
- Cash flows from investing activities includes:
  - . £0.9m net capital expenditure (2014: £1.9m)
  - . £1.9m product development expenditure (2014: £3.1m) across both divisions
  - . £0.2m purchase of intellectual property
  - . £0.2m net proceeds on disposal of discontinued operations
- Cash flows from financing activities includes:
  - £1.1m dividends paid (2014: £1.1m)



#### Financial Review: Balance Sheet

| Net assets                                |   | 2015<br>£m | 2014<br>£m |
|---|---|------------|------------|
| Intangible                                | Goodwill                                | 7.4        | 8.6        |
| assets:                                   | Product development & other intangibles | 7.5        | 7.1        |
| Property, pla                             | ant & equipment                         | 8.8        | 12.1       |
| Net working capital (exc. pensions & tax) |   | 12.7       | 14.6       |
| Pension schemes (after tax)               |   | 2.9        | (15.2)     |
| Current & deferred tax (exc. pensions)    |   | 0.5        | 0.8        |
| Net debt                                  |   | (3.2)      | (2.1)      |
| Equity                                    |   | 36.6       | 25.9       |
| Net assets p                              | er share                                | 181p       | 128p       |

- Goodwill at December 2015 relates to Cerulean
- Property, plant and equipment includes £0.8m of investment property
- Tax balance includes £0.5m (2014: £0.4m) of current tax payable
- Main equity movements in period include:
  - . £1.7m profit for the period from continuing operations
  - . £5.8m loss from discontinued operations
  - . £18.0m of actuarial gains (net of tax)
  - . £2.2m of translation losses
  - . £1.1m dividends paid



## **Divisional Trading Results**

| Sales                               | 2015<br>£m | 2014<br>£m |
|-------------------------------------|------------|------------|
| Packaging Machinery                 | 51.0       | 40.5       |
| Instrumentation & Tobacco Machinery | 36.0       | 46.9       |
| Total                               | 87.0       | 87.4       |
| Underlying operating profit*        |            |            |
| Packaging Machinery                 | 3.9        | 1.8        |
| Instrumentation & Tobacco Machinery | 0.1        | 3.6        |
| Total                               | 4.0        | 5.4        |

<sup>\*</sup> Before non-underlying items



## Packaging Machinery: Business Overview

- Leading supplier of complex highly automated product handling, cartoning and robotic end-of-line packaging and processing equipment
- Innovative technology tailored for specific niches within the following sectors
  - . nutrition
  - . beverages
  - . healthcare
  - . pharmaceutical
  - . tobacco
- Key supplier to a number of leading FMCG and pharmaceutical multinationals
- Global presence with locations in UK, Netherlands, Canada and Singapore
  - . increasing activity in Asia and South America



## Packaging Machinery: Operating Performance

|                  | 2015   | 2014   |
|------------------|--------|--------|
| Sales            | £51.0m | £40.5m |
| Operating profit | £3.9m  | £1.8m  |
| Return on sales  | 7.6%   | 4.4%   |

- Sales increased by 26% supported by strong opening order book at January 2015
  - . good progress in pharmaceutical and healthcare sectors
- Significant improvements in margins reflect
  - . higher volumes leading to operational efficiencies
  - . strategy to standardise machine range
- "Hygienic" variants of standard machines well received by the market
- Softening in market conditions across all regions in H2
- 2016 order book stands at a lower level than the previous year, although order prospects remain positive



## Instrumentation & Tobacco Machinery: Business Overview

- Supplier of instrumentation, machinery and aftermarket services, predominantly to the tobacco industry
- Global presence UK, USA, Brazil, Singapore, Czech Republic, Russia, Egypt, India and China
- Well developed supply chain, with instrumentation assembly in the UK and main manufacturing facility in Czech Republic
- Central product development and logistics functions in the UK
- Customers include multinational, independent and state-owned cigarette manufacturers and non-tobacco
  FMCG businesses



# Instrumentation & Tobacco Machinery: Operating Performance

|                   | 2015   | 2014   |
|-------------------|--------|--------|
| Sales             | £36.0m | £46.9m |
| Operating profit* | £0.1m  | £3.6m  |
| Operating margin* | 0.3%   | 7.7%   |

<sup>\*</sup>Before reorganisation costs of £0.4m (Dec 2014: £0.5m)

- Tobacco sector conditions remain tough with continued contraction in capital investment
  - . increased competitive pressures, compounded by strength of sterling
- Sales and profitability impacted
- Continued focus on cost control
- Product development initiatives
  - . enhanced instrumentation product range to consolidate position as market-leader
  - . field trials of Alto (10,000 per minute cigarette maker) successfully completed
  - . field trials to commence in H1 2016 of Optima (a cigarette packing machine)
- Acquisition of intellectual property of thermometry measurement equipment for the nutrition sector adds to range of non-tobacco related instruments
- Challenging outlook but division is well placed for the medium-term, with a wider portfolio of products to capture market share



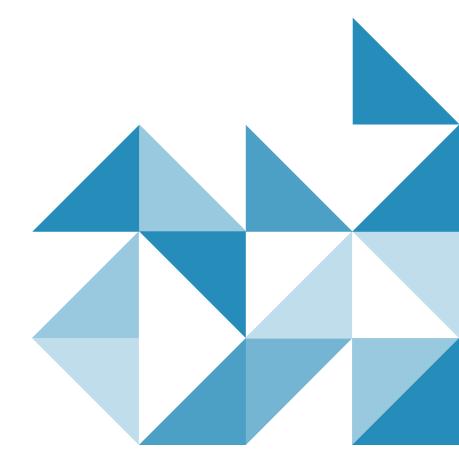
#### Outlook

- Little sign of an immediate recovery in the tobacco sector, although the order book at the beginning of 2016 for the instrumentation business was strong
- More cautious view of trading conditions for the Packaging Machinery division although there are significant numbers of prospective projects under discussion
- Significant rise in the statutory levy payable to the Pension Protection Fund expected in 2016
- Focus on growth initiatives, including both organic and acquisitive development, within target market sectors
- Full year trading performance is expected to be significantly weighted towards H2, as in previous years
- Prospects in medium-term remain positive



#### **Supplementary Information**

- Taxation and EPS
- Cash Flow
- Working Capital
- Banking Facilities
- Pensions
- Discontinued Operations





#### **Taxation & EPS**

#### **Taxation**

|                                       | 2015<br>£m | 2014<br>£m |
|---------------------------------------|------------|------------|
| Underlying tax charge                 | 0.9        | 0.9        |
| Tax credit on pension scheme balances | (0.4)      | (0.1)      |
| Tax credit on reorganisation costs    | (0.2)      | (0.2)      |
| Total tax charge                      | 0.3        | 0.6        |
| Effective rate on underlying profits  | 24%        | 17%        |

#### **Earnings per share**

|                                    | 2015    | 2014    |
|------------------------------------|---------|---------|
| Underlying EPS                     | 15.1p   | 22.4p   |
| Profit before non-underlying items | £2.9m   | £4.4m   |
| Basic loss per share               | (20.9)p | (1.3)p  |
| Loss for the period                | £(4.1)m | £(0.3)m |
| Average number of shares (000's)~  | 19,575  | 19,492  |
| Number of shares in issue (000's)  | 20,172  | 20,172  |

<sup>~</sup> Average number of shares used for non-diluted EPS calculations excludes shares held by employee trust



### **Cash Flow**

|  | 2015<br>£m | 2014<br>£m |
|--|------------|------------|
| Underlying operating profit*             | 4.0        | 5.4        |
| Depreciation & amortisation              | 2.6        | 2.4        |
| Other non-cash items                     | 0.2        | 0.1        |
| Pension payments (ex. reorganisation)    | (1.9)      | (1.8)      |
| Working capital movements                | 0.4        | (3.0)      |
| Cash flows generated from operations     | 5.3        | 3.1        |
| Reorganisation (inc. pension payments)   | (0.4)      | (0.5)      |
| Cash used in discontinued operations     | (1.2)      | (2.1)      |
| Taxation paid                            | (0.1)      | (1.0)      |
| Net cash flows from operating activities | 3.6        | (0.5)      |

<sup>\*</sup> From continuing operations and before non-underlying items



|   | 2015<br>£m | 2014<br>£m |
|---|------------|------------|
| Interest received                                   | 0.1        | 0.2        |
| Capital expenditure (net)                           | (0.9)      | (1.9)      |
| Development expenditure                             | (1.9)      | (3.1)      |
| Purchase of intellectual property                   | (0.2)      | -          |
| Net proceeds on disposal of discontinued operations | 0.2        | -          |
| Net cash flows from investing activities            | (2.7)      | (4.8)      |
| Interest paid                                       | (0.3)      | (0.3)      |
| Purchase of own shares                              | (0.1)      | (0.1)      |
| Dividends paid                                      | (1.1)      | (1.1)      |
| Net cash flows from financing activities            | (1.5)      | (1.5)      |
| Net cash flows                                      | (0.6)      | (6.8)      |
| Opening net (debt)/funds                            | (2.1)      | 5.2        |
| Exchange  | (0.5)      | (0.5)      |
| Closing net debt                                    | (3.2)      | (2.1)      |

## **Working Capital**

|   | 2015<br>£m | 2014<br>£m |
|---|------------|------------|
| Inventories decrease/(increase)         | 2.2        | (0.6)      |
| Receivables decrease/(increase)         | 6.4        | (1.5)      |
| Payables decrease                       | (8.1)      | (0.7)      |
| Provisions decrease                     | (0.1)      | (0.2)      |
| Net working capital decrease/(increase) | 0.4        | (3.0)      |



## **Banking Facilities**

- UK committed borrowing facilities of £13.0m renewed in October 2013, committed to September 2018, secured on the Group's assets
- In addition, ancillary facilities in place to cover Group's bonding, guarantees and foreign exchange requirements



#### **Pensions**

|                       |                | 2015<br>£m | 2014<br>£m |
|-----------------------|----------------|------------|------------|
| Value of assets       | UK             | 346.9      | 347.9      |
|                       | US             | 14.9       | 15.4       |
|                       | Total          | 361.8      | 363.3      |
| Net surplus/(deficit) | UK             | 10.6       | (14.1)     |
|                       | US             | (6.6)      | (6.5)      |
|                       | Net before tax | 4.0        | (20.6)     |
|                       | Deferred tax   | (1.1)      | 5.4        |
|                       | Net after tax  | 2.9        | (15.2)     |

| Other operating income                   | -     | 0.2   |
|--|-------|-------|
| Pension administration costs             | (0.9) | (0.9) |
| Interest cost on pension scheme balances | (0.7) | (0.2) |
| Net pension charge before tax            | (1.6) | (0.9) |

- Accounting valuation of the UK scheme improved mainly due to investment income in excess of actuarial assumptions and changes in financial and demographic assumptions
- Funding of UK scheme at £1.8m (+2.1%) per annum (17 year recovery period as from July 2012)
  - triennial funding valuation as at June 2015 commenced
- Pension administration costs are funded by the pension schemes
- Interest cost calculated by applying the discount rate at the beginning of the year to the opening IAS 19 valuation
- Additionally the Company funds a statutory levy paid to the Pension Protection Fund – this is expected to increase significantly in 2016



## **Discontinued Operations** – Arista Laboratories

|   | 2015<br>£m | 2014<br>£m |
|---|------------|------------|
| Loss from trading activities              | (0.9)      | (2.0)      |
| Proceeds from disposal                    | 0.3        | -          |
| Costs incurred on disposal                | (0.4)      | -          |
| Loss on disposal of net assets            | (3.5)      | -          |
| Impairment of goodwill                    | (1.3)      | (1.6)      |
| Loss on discontinued operations           | (5.8)      | (3.6)      |
|   |            |            |
| Net decrease in cash and cash equivalents | (1.0)      | (2.1)      |



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